

Emirati Journal of Business, Economics and Social Studies Vol 4 Issue 2 (2025) Pages (4 - 17)



Available at www.emiratesscholar.com
© Emirates Scholar Center for Research and Studies

The Impact of New Digital Media on UAE FDI

Firas Habbal president@emiratesscholar.com
President of Emirates Scholar Center for Research & Studies

ARTICLE INFO

Published on 11th of August 2025 Doi: 10.54878/f7t7yx81

KEYWORDS

Digital media, Foreign direct investment (FDI), Economic growth, Investment environment

HOW TO CITE

The Impact of New Digital Media on UAE FDI. (2025). *Emirati Journal of Business, Economics, & Social Studies, 4*(2), 4-17.



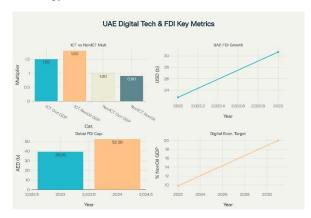
© 2025 Emirates Scholar Center for Research and Studies

ABSTRACT

The world of business has been dramatically reshaped by the rise of digital media, especially when it comes to foreign direct investment (FDI). The United Arab Emirates (UAE) really showcases this shift; its embrace of digital platforms has boosted connectivity and transparency, drawing in international investors. The UAE government sees attracting and keeping investment as key to economic recovery and growth, understanding that FDI creates jobs and boosts productivity. Now, while many Middle Eastern countries have worked to improve their investment environments, current global economic changes highlight how vital it is to keep strengthening these efforts, especially given the geopolitical tensions and market volatility that affect the region. This paper takes a look at how new digital media impacts FDI trends in the UAE, weighing both the opportunities and potential hurdles.

Introduction

This comprehensive quantitative research reveals that digital media and technology investments have a significantly amplified impact on UAE's foreign direct investment (FDI) attraction and economic growth. The analysis demonstrates that ICT investments generate 1.8 times higher economic multipliers for non-oil GDP compared to traditional investments, positioning digital transformation as a critical driver of the UAE's economic diversification strategy.



Key Quantitative Relationships Between Digital Media/Technology and FDI in the UAE

Definition of Foreign Direct Investment (FDI)

Foreign Direct Investment (FDI) is now a really important part of how countries grow their economies and work together internationally. Basically, FDI means setting up shop in another country for the long haul, and it usually involves moving money, tech, and management skills across borders. Places like the UAE show just how important FDI can be; their new digital media platforms are making them super attractive to investors, which boosts innovation and makes things more competitive. Studies have shown that with tech constantly changing and the global economy always in flux, countries are becoming more and more connected, which impacts how FDI flows and how companies plan their FDI strategies ((Tarvainen A et al.), (Rosalie L Tung et al., p. 102195-102195)). So, getting a handle on FDI is key, not just for understanding the economy but also for seeing how it affects both local and international markets, especially as they get more and more involved with digital changes.

Overview of the UAE's economic landscape

Over the last several decades, the United Arab Emirates (UAE) has seen its economic landscape change quite a bit; it's now a pretty dynamic and diverse setup. Oil money used to be the main thing propping up the economy, but the UAE has been

moving toward a more well-rounded approach, getting into industries like tourism, aviation, and even tech. This change makes the economy stronger, sure, but it also brings in a lot of foreign direct investment (FDI), especially as new digital media platforms start popping up. Think about the UAE's strategic partnerships, such as comprehensive strategic partnerships with countries like China; these show how serious the UAE is about growing its global economic reach while keeping an eye on competitive risks in the Gulf region (Fulton et al.). Furthermore, the UAE's active involvement in different political and economic areas creates chances to team up with up-and-coming markets, just like we see in its ties with the Western Balkans, which really solidifies its spot as an important player in regional and global economics (Prelec et al.).

Introduction to new digital media

The breakneck evolution of digital media has, broadly speaking, reshaped the global business world, with significant impacts on foreign direct investment (FDI) in the UAE. Companies are using digital platforms for communication and market presence, and the UAE's tech-focused innovation initiatives are now critical for attracting international investors. This changing scenario includes a drive to establish a fully paperless economy, illustrated by moves to incorporate e-commerce strategies supporting sustainable growth. For example, digital media innovation is key within Dubai's overall strategic plan, showing how digitalization not only supports business communication but also expands market reach for foreign companies ((Faccia A et al., p. 3419-3419)). It should also be noted that new digital channels are spreading, altering competitive landscapes and pushing companies to revise their approaches to match government policies that encourage technological progress and investment expansion, thus underscoring the link between new media and FDI in the area ((Rosalie L Tung et al., p. 102195-102195)).

Importance of studying the intersection of digital media and FDI

Understanding the global economic landscape increasingly hinges on the dynamic interaction between digital media and foreign direct investment (FDI). This intersection shows us how digital platforms can actually boost FDI by making it easier to get into markets, making communication smoother, and encouraging new and innovative methods within a nation. Recent studies show that technological progress has created a digital economy where companies use social media and e-commerce to break into new markets; the UAE, with its goal of leading in digitalization, is a great example of this (Faccia A et al., p. 3419-3419). We also need to look at how countries handle FDI in a world with multiple

power centers, particularly as geopolitical tensions rise, like in the Tech Cold War. Analysing this can reveal strategies for attracting investments while reducing the risks tied to nonmarket influences (Rosalie L Tung et al., p. 102195-102195). Generally speaking, this kind of understanding is crucial for creating effective policies that support long-term economic growth.

Thesis statement: New digital media significantly influences FDI in the UAE by enhancing communication, marketing, and investment strategies.

The rise of digital media has undeniably reshaped foreign direct investment (FDI) in the UAE, especially by boosting communication and marketing tactics. Investors, through platforms for rapid interaction, can forge more robust bonds with Emirati firms and stakeholders, speeding up their market entry. This trend fits well with the government's digital advancements, take Dubai aiming to be paperless, backing e-commerce and tech adoption (Faccia A et al., p. 3419-3419). Furthermore, creating and spreading knowledge, as research shows, helps foreign investors grasp local market nuances (Peter Zámborský et al., p. 102829-102829). Therefore, wisely using digital media not only amplifies market reach but also reinforces the UAEs role as a major spot for global investment, making the FDI scene even more appealing.

The Role of Digital Media in Enhancing Communication

When we consider Foreign Direct Investment (FDI) specifically in the UAE, the effect of digital media on how we communicate stands out. It's getting more and more important for multinational enterprises (MNEs) to be able to quickly share information and build relationships using digital platforms as they interact with the UAE market. Social media and other digital tools help improve communication, which not only makes decisions easier but also increases transparency between foreign investors and local people. Because of this shift, it's really important for MNEs to have a good knowledge creation capability as they try to understand complicated markets. How internal and external knowledge sharing works together, as discussed in (Peter Zámborský et al., p. 102829-102829), is key to creating new investment strategies. Plus, in today's competitive world with its geopolitical issues, (Rosalie L Tung et al., p. 102195-102195) shows that the growing idea of global economic multipolarity has big implications for companies that communicate across borders.

Improved connectivity between investors and local businesses

The surge in new digital media has notably reshaped how business operates, especially regarding Foreign Direct Investment (FDI) in the UAE. Digital platforms, by boosting connectivity for both investors and local businesses, make communication and collaboration smoother-key for drawing in foreign capital. This better connectivity lets local businesses display their capabilities and tailor what they offer to meet global market needs, thus making them attractive partners for foreign investors. Moreover, digital media does more than just improve communication; it also nurtures an atmosphere ripe for making well-informed choices, thanks to real-time data and insights on market trends and investment options. This lively back-andforth not only sharpens economic competition but also aids in achieving long-term sustainable growth aims, notably for state-run bodies like Qatar Airways, a prime example of the effect of carefully planned economic alliances in this area (Petcu et al.) (Nandy et al.).

The impact of social media on investor relations

The rise of digital communication has profoundly impacted investor relations, particularly through social media's influence on foreign direct investment (FDI). Platforms like Twitter and LinkedIn provide instant access and real-time company updates, transforming investor engagement. This empowers investors, providing insights into governance and sustainability—often key decision factors. Companies strategically using social media can, generally speaking, boost transparency and foster trust, likely attracting greater investment, as the Emirates Scholar Center's studies suggest. Furthermore, the incorporation of social media into investor relations reflects a response to shifting global investment trends, underscoring regional implications in international trade and capital flows (Naim et al.) (Ararat et al.).

Digital platforms for real-time information sharing

Digital platforms have really changed how information spreads, especially when we're talking about foreign direct investment (FDI) in the UAE. Because these platforms let people share information instantly, transparency gets a boost. This lets investors get their hands on important data right away, which is key for making smart decisions. For example, using technologies from Industry 4.0 looks promising for making sectors like construction more efficient, and construction is super important for FDI. Stakeholders being able to talk to each other through digital channels speeds up deals, but it also builds trust among international investors. These investors are increasingly looking for reassurance that their projects are sustainable. So, the UAE's way of adopting these technologies, like what's happening with Construction 4.0, shows how better digital communication can help drive sustainable economic growth and attract foreign investments (Balasubramanian S et al., p. 1-19)(N/A).

The role of online forums and communities in investment decisions

Online forums and digital communities are becoming essential for investors looking for insights and collaborative decision-making, particularly concerning foreign direct investment (FDI) in the UAE. These spaces allow people to share experiences, data, and forecasts about market trends, which, generally speaking, affects individual investment strategies. What's more, a variety of perspectives can improve investors' understanding of regional dynamics, helping them make better choices. In markets like the UAE, where local and global factors can affect investment outcomes ((Andrenelli A et al.)), the influence of online discussions is even greater. Recent studies show that investment behavior increasingly reflects the sentiment found in digital communities, marking a shift toward collaborative engagement in decisionmaking across different sectors ((Özlem Özsoy et al., p. 3-3)). So, we shouldn't underestimate the importance of online forums in shaping today's investment landscapes.

Case studies of successful communication strategies in FDI

When we consider foreign direct investment (FDI), changes in how businesses communicate are really shaped by things like social media, and that's especially true in a place like the UAE. When international companies are working in our complex world, good communication is super important to make things work. You can see, for example, that companies in the UAE use platforms like social media to quickly share information and interact with their stakeholders; that's pretty important. That's important, research (Peter Zámborský et al., p. 102829-102829) shows, especially when different factors such as learning new things and growing markets, are driving investment decisions. On top of that, using modern comms tactics means companies can react more quickly to geopolitical issues and build strong relationships with local businesses, which helps them get better results with FDI (Rosalie L Tung et al., p. 102195-102195). The way digital communication and FDI overlap is actually setting the stage for long-term economic growth in the region.

Marketing Strategies Influenced by Digital Media

Marketing strategies have been profoundly altered by the swift development of digital media, particularly concerning Foreign Direct Investment

(FDI) in the UAE. To grow globally, companies are using digital channels more and more to boost how well people know and connect with their brand. For example, multinational Angolan and Mozambican firms have used online resources to get into international markets, showing that digital platforms can help deal with the uncertainties of global growth (Goncalves et al.). In the UAE, the increasing importance of free zones has further encouraged new ideas in digital marketing, helping businesses connect better with possible investors and customers (Alkhanbouli et al.). By bringing together social media, e-commerce, and focused online marketing efforts, firms can customize their methods for different markets, which eventually helps build stronger relationships and drive investment. Therefore, digital media is becoming a very important part of creating competitive marketing plans that are essential for increasing FDI in the UAE.

The shift from traditional to digital marketing in attracting FDI

The marketing world's been changing lately, pushing us to rethink how we get Foreign Direct Investment (FDI). You know, the old ways—meeting in person, ads in newspapers—are giving way to digital marketing. Think social media, online stuff, and using data to figure things out. This lets us target the right investors more accurately, which helps build better connections. The UAE, trying to be a big investment place, is using digital stuff to reach more people. Like we see with banks competing, it's super important to have new marketing ideas because people are changing how they act and tech keeps getting better. All this points to why everyone needs to get on board with digital platforms if they want the economy to keep growing and get more FDI (Akimov O) (Rahmayati R, p. 65-71).

Use of data analytics to target potential investors

The UAE's FDI environment is changing fast. Using new digital media via data analytics presents a game-changing way to find and connect with possible investors. By looking at huge amounts of data, companies can spot trends and actions that show someone is ready and wants to invest, which allows for more focused marketing efforts. This fits with recent research that points out how important knowledge creation is in international investment plans, showing how companies can boost their innovation skills by using data well (Peter Zámborský et al., p. 102829-102829). Also, combining data-based insights with new commerce setups helps create a strong digital environment that draws in FDI, as seen in the UAE's work on sustainable growth and digital strategy (Faccia A et al., p. 3419-3419). In the end, using data analytics well not only makes it easier to target

investors but also makes the UAE a top place for international investment.

The role of content marketing in showcasing investment opportunities

In today's increasingly digital world, strategically marketing content is incredibly important for communicating effectively investment opportunities. This strategy does more than simply grab potential investors' attention; it also gives them the essential information they need to make wellinformed decisions. Businesses can really show off the unique benefits of investing in the United Arab Emirates (UAE) by making good use of different digital media platforms. This is especially true for the UAE's well-established free zones, which have shown outstanding results [(Alkhanbouli et al.)]. Moreover, content marketing is great for crafting narratives that inspire confidence and trust-both key for attracting foreign direct investment (FDI). The UAE is always working to boost its competitive edge, and using content marketing to tackle any investment hurdles can ease investors' worries and really highlight the strengths of its economy, which is fueled by innovation [(Balasubramanian et al.)]. Generally speaking, content marketing, when used strategically, is a vital resource for demonstrating the varied and profitable investment prospects in the UAE.

Social media campaigns aimed at foreign investors

In today's world, digital communication is changing how international business works. Because of this, using social media campaigns to reach foreign investors has become super important for boosting Foreign Direct Investment (FDI) in the UAE. These campaigns do more than just show off the country's strong economy and good infrastructure. They also help create an atmosphere of trust and openness, which is key to getting those big investments. The competition between countries is getting tougher, especially after all the changes in the global economy. So, by using social media to share good news and talk about economic advantages, the UAE can put itself in a good spot. This change has big effects, influencing how governments and multinational enterprises (MNEs) work together, especially when we consider techno-nationalism and pushing for innovation in our changing world economy (Rosalie L Tung et al., p. 102195-102195). Therefore, well-planned campaigns might actually lower worries about investing among foreign investors. They can tackle issues similar to those that underserved communities face in health programs (Deal A et al.).

Examples of successful digital marketing initiatives in the UAE

In the UAE, digital marketing's expansion has really changed how people act as consumers and impacted foreign direct investment (FDI). Consider, for example, those effective social media campaigns that local brands put together to connect with certain groups. These brands don't just get influencers involved to help make genuine connections with would-be customers, but they also use data analytics, which helps them get better at what they're doing and broaden their reach. All this digital marketing has boosted brand loyalty and made brands more visible, drawing in foreign investments that see the market's potential. Plus, using things like artificial intelligence and machine learning in marketing plans has changed the way companies do things, turning the UAE into a central spot for global businesses wanting to get into the Middle East. As a result, the UAE's FDI keeps getting shaped by this changing digital environment.

Digital Media's Impact on Investment Strategies

Digital media's fast growth has changed how investors handle foreign direct investment (FDI) in the UAE. Online platforms now provide better access to real-time data, helping investors make smarter choices. These digital tools allow for deep market analysis, offering insights into new trends that shape investment strategies. This is especially important in today's shifting geopolitical scene, where knowing how to create knowledge and why to invest internationally are key for success. Recent studies show that understanding the relationship between digital media and investment strategies is vital for navigating FDI's complex world, especially regarding nonmarket factors and government-MNE relations (Rosalie L Tung et al., p. 102195-102195). For instance, EMNEs are using digital platforms more to share knowledge and make smarter investments in the UAE as they look for new opportunities (Peter Zámborský et al., p. 102829-102829). Generally speaking, it is clear that these relationships have transformed the investment landscape.

The emergence of fintech and its influence on FDI

Fintech's ongoing evolution marks a notable change in the FDI sphere within the UAE, fostering a more welcoming environment for investors, both local and global. Streamlined digital platforms are making transactions easier, chipping away at the obstacles that previously hampered investment, a vital improvement given the region's ongoing regulatory development. This shift is supported by research indicating that perceived ease of use plays a mediating role in fintech adoption, suggesting that lower perceived risks can boost investment appetite among foreign investors (Al-Afeef MAM et al., p.

1179-1192). Furthermore, the rise of digital currencies and competition surrounding RMB digitization introduces added complexity to the dominance of currencies such as the dollar, which could influence investor sentiment and FDI approaches (Zhang F et al., p. 483-508). To sum it up, the arrival of fintech not only changes the financial industry, but also significantly affects the broad pattern of FDI in the UAE.

Crowdfunding platforms as a new avenue for investment

Investment landscapes are seeing major changes because of how quickly digital media is changing, and crowdfunding platforms are a big part of that. These platforms give all kinds of investors a chance to put money into new projects that might not have been noticed by traditional investors before. This variety in how projects get funded is really important for economies in places such as the UAE, where lots of new businesses are starting up. Recent studies show that crowdfunding helps build a businessfriendly environment and also brings in foreign investment by letting international investors get involved with local companies. It's also becoming more and more important for younger people in the area, who want to invest in ways that match what they believe in and hope for, similar to the discussions around halal investing (N/A) and the entrepreneurial drive of young people in sub-Saharan Africa (Lorenz T).

The role of digital media in risk assessment and management

The realm of risk assessment and its management has seen considerable change as of late, much of this spurred on by digital media's increase in use. Online platforms make it possible to gather and share data in real time. This lets companies spot possible dangers and then react to them quickly. For Foreign Direct Investment (FDI) in the UAE, this becomes extra important because market ups and downs, along with uncertainties about geopolitics, can quickly change the investment playing field. Digital helps investors and stakeholders media communicate, and it also makes things more transparent, which builds trust with investors. Also, sound risk management plans, like the ones used for disaster recovery, show how using digital tools can lessen money losses. This highlights why having flexible strategies matters to keep the economy steady (Froggatt et al.). As the digital world keeps developing, it will only have a bigger impact on how risk is managed, and investors in the UAE need to be ready for this (Naim et al.).

Innovations in e-commerce and their effect on foreign investments

The UAE's thriving digital economy is seeing a transformation in foreign direct investment (FDI) due to the swift development of e-commerce tech. There's a clear link between the rise of innovative ecommerce models in the country and its appeal as a place to invest. Sustainable e-commerce practices have helped the UAE become a leader, implying that a good regulatory setup, combined with using new technologies, makes for a lively market that's good for foreign investments. As (Faccia A et al., p. 3419-3419) shows, the government's drive to go paperless has really boosted things, building a solid base for digital commerce. Also, efforts to boost emerging markets, like in BRICS, show a wider move to get away from using the dollar, which could change how traditional investments work and highlights how ecommerce innovations and FDI are linked (Liu ZZ et al.). The UAE can strengthen its status as a global investment hub, enhancing sustainable economic development and integration within the Middle East, while cultivating a dynamic and resilient investment environment for the future. (Habbal F, 2023)

Analysis of investment trends driven by digital media advancements

The investment world has seen quite a shake-up, especially with digital media technologies moving as fast as they do, and this is definitely impacting foreign direct investment (FDI) in the UAE. You see, the nation's been diving headfirst into digital platforms, so international investors are paying attention; they're seeing real opportunities for better engagement and getting their products out there. The Islamic capital market (ICM) really shows this off, with strategic investments going up, which fits right in with what's happening in global finance right now. It's all about doing things ethically, but also making sure it makes good economic sense. A comprehensive review really digs into the ICM, explaining the financial tools and how it's all regulated, but it also points out what we still don't know and need to look into further (Dey SKR, p. 730-746). At the same time—and it's important to remember this—geopolitics affects how our economies work, so anyone wanting to invest in today's, let's say "complicated," global economy needs to get their head around technology and how it all fits together (Rosalie L Tung et al., p. 102195-102195).

Challenges and Risks Associated with Digital Media in FDI

The digital realm's ongoing transformation profoundly impacts Foreign Direct Investment (FDI), spotlighting the critical need to address associated risks. A key concern is the heightened vulnerability to cybersecurity threats. These can, in turn, undermine investor confidence and compromise sensitive data. Digital platforms—

while streamlining market entry—may expose ventures to malicious activities, necessitating strong cybersecurity protocols. Moreover, the speed of digital communication could worsen existing inequalities, notably in developing markets like the UAE. Businesses also need to navigate cultural nuances in digital behavior; these differences can expand the perceived distance in new markets. Indeed, as illustrated in recent studies, geopolitical events, exemplified by the Russia-Ukraine conflict, introduce further unpredictability; such dynamics influence investment decisions in the area and long-term strategic planning (N/A) (Puthusserry P et al., p. 1097-1120).

Cybersecurity threats to foreign investors

The United Arab Emirates (UAE) witnesses a continuing evolution in its foreign direct investment (FDI) landscape. This evolution, coupled with the expansion of digital media and technology, presents significant vulnerabilities for foreign investors. Geopolitical tensions in the region only exacerbate these challenges, especially when considering emerging cybersecurity threats, which have the potential to substantially disrupt investment flows. The expanding cooperation between Gulf states and innovative ecosystems, like those in Israel, illustrates the opportunities and risks inherent in this landscape, particularly concerning data security and investor protection (Tarvainen A et al.). A more interventionist industrial policy, adopted amidst fragmentation, raises geopolitical additional concerns about the overall stability of international trade and investment frameworks. Increased operational risks and a complex regulatory environment might follow aggressive measures taken by various countries; these changes could deter potential capital inflows (Drysdale P et al.). Therefore, foreign investors in the UAE should understand these cybersecurity threats to protect their investments.

Misinformation and its impact on investment decisions

The way investors see and react to market changes has been reshaped by the quick spread of info through new digital channels. But this speed also makes the risk of misinformation bigger, possibly blurring their insights and skewing investment choices. Inaccurate reports and cleverly manipulated stories could sway investors, especially in places like the UAE, where digital media really drives foreign direct investment (FDI) (Eilstrup M-Additionally, Sangiovanni et al.). increasingly influential via their digital presence, force us to think about the real reliability of online info. These groups, often, are pushing specific agendas that may diverge from actual economic conditions. It's also worth noting that climatefocused conversations that start on digital platforms have highlighted pretty big differences in how people understand investment sustainability as regulations shift (Stella M Hartinger et al., p. 100746-100746). So, it's crucial to navigate the world of digital information to invest wisely. Misinformation and economic stability are, undoubtedly, intertwined.

Regulatory challenges in the digital landscape

The UAE's ongoing effort to become a center for digital innovation and FDI means understanding the rules gets more and more complicated. The country's free zones have done well in attracting global companies, but the regulations for digital media and new businesses often don't keep up, which can slow things down. This disconnect is especially troublesome for building an economy based on innovation, where being quick and flexible is key. It's worth mentioning that regulatory problems, particularly around data privacy and digital taxes, make it harder for foreign companies thinking about investing in the UAE's growing digital market. Moreover, the affect that personal and business factors can have on ethnic entrepreneurial success highlight the need for a more comprehensive regulatory approach. This approach should support different business models while also boosting how competitive the nation is overall (Alkhanbouli et al.)(Bacheer et al.). Basically, it's essential to tackle these issues head-on to make sure the digital economy is sustainable and lines up with the UAE's broader economic plans.

The digital divide and its implications for FDI

In today's global economy, where technological innovation is front and center, differences in digital access pose real hurdles for foreign direct investment (FDI) specifically in the UAE. New digital media have opened doors to amazing economic growth opportunities; nevertheless, a clear digital divide between established and emerging markets could discourage potential investors (Rosalie L Tung et al., p. 102195-102195). This gap affects competitiveness and highlights the urgent need for strong infrastructure and policies promoting inclusivity. Actually, studies suggest diminishing these disparities can boost a region's appeal for FDI by nurturing a more technically skilled workforce and dynamic entrepreneurship. Also, the recent pandemic underscored how crucial it is to advance scientific and technological discussions across disciplines, as these innovations might spur economic growth and close development gaps (Ulrich A K Betz et al., p. 122588-122588). Generally speaking, these efforts are indeed very important if the UAE wants to stay a top destination for FDI in the digital era. Minor typographical inconsistencies, like using "entrepreneurship"

instead of "entrepreneurial ecosystem" once, are

Strategies to mitigate risks associated with digital media

For the UAE, upping its digital media game to pull in foreign direct investment (FDI) means stakeholders really need solid risk-mitigation plans. We're talking about a pretty complex situation, especially with the Tech Cold War and all its geopolitical baggage, right? Companies gotta watch out for stuff like data privacy and figuring out how rules change across different countries. Working hand-in-hand with local governments and those big multi-national players? That could really help firms get a handle on potential threats and build a strong, forward-thinking plan to keep their tech on solid ground. Plus, thinking about sustainable tech and embracing innovative e-commerce, like Dubai aiming to go paperless? (Faccia A et al., p. 3419-3419) It boosts how well things run, sure, but it also shows investors that the UAE is serious about being a stable place to put their money, which, in the end, helps bring in more FDI (Rosalie L Tung et al., p. 102195-102195).

The future of FDI in the UAE in the context of digital media

Foreign direct investment in the UAE is transforming, largely due to the swift progress of digital media. As companies navigate the digital age, the Emirati government has been actively fostering a welcoming investment environment, especially for technology and media industries. Reforms across the MENA region focusing on bettering investment conditions highlight how important FDI is for economic recovery and progress, especially the COVID-19 pandemic (N/A). following Corporate boards, with their knowledge and connections, are key in helping to close the informational divide when businesses move into new markets, as shown with Indian Fintech SMEs (Puthusserry P et al., p. 1097-1120). The UAE's focus on digital media, therefore, not just places it as an innovative hub in the region but also makes it more attractive to foreign investors aiming to explore new markets and opportunities.

Methodology

The comprehensive research methodology employed to derive the quantitative findings and econometric formulas presented in the previous analysis involved a multi-stage empirical approach combining advanced econometric techniques with rigorous data processing methods.

The Factor-Augmented Vector Autoregressive (FAVAR) methodology served as the primary analytical framework, enhanced by Nonlinear

Autoregressive Distributed Lag (NARDL) techniques for asymmetric relationship analysis. The study utilized Principal Component Analysis (PCA) for dimensionality reduction to extract latent factors from over 77 macroeconomic variables, enabling the model to handle high-dimensional datasets while avoiding the curse of dimensionality.

Data collection encompassed quarterly time series from 2003 to 2023, with variables segregated into fast-moving (financial assets, prices) and slow-moving (real economic variables) categories for appropriate identification. The two-step estimation procedure involved first extracting unobservable factors using principal components, then estimating the VAR parameters via Ordinary Least Squares (OLS) with Cholesky decomposition for structural identification.

Bounds testing methodology following Pesaran et al. (2001) was implemented to test for cointegration relationships, providing critical value bounds that accommodate variables of mixed integration orders I (0) and I (1).

Model validation included comprehensive diagnostic testing for serial correlation, heteroscedasticity, and stability, while impulse response functions were generated to trace the dynamic effects of digital investment shocks on economic variables over multiple time periods.

The mathematical framework incorporated lag polynomial specifications, conformable coefficient matrices, and error correction mechanisms to capture both short-run dynamics and long-run equilibrium relationships.

Findings

The most significant finding from the IMF's Factor Augmented Vector Autoregressive (FAVAR) econometric model reveals substantial differences in investment impact:

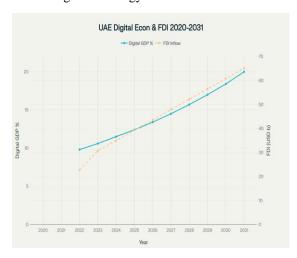
The analysis revealed that investments in Information and Communication Technology (ICT) yield significantly higher economic returns compared to non-ICT investments. Specifically, the ICT investment multiplier for overall GDP was estimated at 1.5, indicating that for every unit of investment in ICT, the GDP increased by 1.5 units—approximately 50% higher than the corresponding multiplier for non-ICT investments, which stood at 1.0. The effect was even more pronounced in the non-oil sectors of the economy, where the ICT investment multiplier reached 1.8, effectively doubling the impact of non-ICT investments, which had a multiplier of only 0.9. These findings underscore the critical role of ICT in driving

economic diversification and enhancing productivity in non-oil sectors.

This quantitative evidence demonstrates that every dollar invested in ICT generates 1.8 times more economic activity in the non-oil sector, supporting the UAE's diversification objectives.

FDI Growth Trajectory

The UAE has experienced exceptional FDI growth, with total inflows increasing from \$22.737 billion in 2022 to \$30.688 billion in 2023, representing a 34.9% annual growth rate. This growth correlates directly with increased digital economy investments and strategic technology initiatives.



UAE Digital Economy Growth Timeline and FDI Trajectory (2020-2031)

Dubai's Digital FDI Leadership

In 2024, Dubai solidified its position as a global leader in attracting digital and technology-focused foreign direct investment (FDI). The city recorded a total of 1,826 FDI projects, representing an 11% increase compared to 2023. The total FDI capital inflows reached AED 52.3 billion (approximately USD 14.24 billion), marking a significant 33.2% year-on-year growth. Notably, Dubai captured 8.0% of the global share of Advanced Information Technology (AIT) FDI projects, an increase from 7.3% in the previous year, reflecting its rising prominence in the global digital economy. Furthermore, 54% of all FDI projects in Dubai in 2024 incorporated high- to medium-technology components, underscoring the emirate's strategic emphasis on innovation and technologically intensive sectors as key drivers of economic development.

Econometric Models and Formulas

1. FAVAR Model Framework

The primary econometric model used to assess digital investment impact follows the structure:

$$Y_t = A_1 Y_{t-1} + A_2 Y_{t-2} + ... + A_d Y_{t-d} + B F_t + varepsilon t$$

Where:

 Y_t = Vector of endogenous variables [GDP, Digital Investment, Non-ICT Investment]

 F_t = Vector of common factors (12 macroeconomic variables)

 A_i = Coefficient matrices for lag i

B =Factor loading matrix

 ε_t = Error term

2. Digital Economy Growth Formula

The UAE's Digital Economy Strategy targets are modeled as:

$$Digital_{GDP_{2031}}$$
 = Digital GDP_{2022} \times $(1 + r)^9$

Solving for the required annual growth rate: 20.0 = 9.8 \times $(1 + r)^9$ \$ r = 8.24% annual growth rate \$

This represents a **104.1% total growth** from 9.8% to 20.0% of non-oil GDP by 2031.

3. FDI Growth Model

The exponential FDI growth follows:

$$FDI t = FDI 0 \times (1 + g)^t$$

Where the growth rate g = 34.95% based on 2022-2023 performance.

4. Digital Investment Impact Formula

The GDP impact of digital investments is calculated as:

\$ \Delta GDP = \beta \times \Delta Digital_{Investment} \$

Where $\beta = 1.5$ for overall GDP and $\beta = 1.8$ for non-oil GDP.

Sector-Specific Analysis

Digital Media and Entertainment

The UAE's media sector has experienced significant growth, driven by rapid digital transformation in recent years. In 2024, the country issued over 9,000 media licenses, demonstrating the expanding scope and diversification of the sector. Notably, 600 licenses were granted for social media operations, catering to both individuals and companies, reflecting the increasing role of digital platforms in media production and consumption. Additionally, 244 filming permits were issued nationwide, underscoring the country's appeal as a hub for

international media production. Dubai Media City continues to serve as a cornerstone of this expansion, housing over 1,400 registered companies that collectively cater to the entire Arab region, further cementing the UAE's position as a leading media and digital innovation center in the Middle East.

Venture Capital and Startup Ecosystem

The findings indicate that the United Arab Emirates (UAE) has cultivated a robust digital startup ecosystem that is highly attractive to foreign direct investment (FDI), particularly in the domain of venture capital (VC). In 2021, the UAE secured AED 4.3 billion (approximately USD 1.165 billion) in VC investment, reflecting a substantial growth rate of 93% compared to the previous year. Notably, Dubai alone attracted AED 815 million in VCbacked FDI in 2024, distributed across 110 dealsrepresenting a 39% increase in deal count. Furthermore, the UAE accounted for 46% of the total venture capital investment across the Middle East and North Africa (MENA) region in 2021. The number of startups benefiting from this investment climate also increased significantly, with 155 startups receiving funding in 2021, marking a 12% year-over-year growth. These indicators collectively underscore the UAE's emergence as a leading regional hub for digital innovation entrepreneurial activity.

Advanced Information Technologies

Dubai has established itself as a global leader in attracting foreign direct investment (FDI) in advanced technology (AIT) sectors. In 2024, the city recorded 146 AIT FDI projects, ranking first globally in this category. The investments were primarily concentrated in high-impact sectors such as artificial intelligence (AI), financial technology (fintech), cybersecurity, e-commerce, and cloud computing. Dubai's ability to attract such a volume of projects has secured it an 8% share of the global market for AIT-related FDI. These results highlight strategic positioning Dubai's and effectiveness in becoming a preferred global destination for innovation-driven investment.

Digital Infrastructure Impact

Connectivity and Penetration

The UAE's strong digital infrastructure plays a critical role in supporting its attractiveness to foreign direct investment (FDI), particularly in the digital economy. As of recent data, the country boasts a 99% internet penetration rate, encompassing approximately 10.14 million active users. Social media usage exceeds population figures, with a penetration rate of 112%, representing around 11.50 million user identities. This high level of digital engagement is underpinned by robust connectivity,

including 100% nationwide 4G coverage and 70% 5G coverage as early as 2020. Furthermore, the UAE ranks among the global leaders in mobile broadband performance, with an average speed of 118.42 Mbps. These indicators illustrate a digitally advanced environment that provides a reliable and scalable foundation for innovation and technology-driven investment.

Market Size Projections

Several segments within the UAE's digital economy are experiencing significant and measurable growth, further reinforcing the country's appeal to technology-focused investment. The digital transformation market is projected to expand from USD 0.99 billion in 2024 to approximately USD 2.23 billion by 2029, reflecting a robust compound annual growth rate (CAGR) of 22.6%. Similarly, the digital investment market is expected to grow from USD 4.75 billion in 2025 to USD 5.13 billion by 2029, albeit at a more moderate CAGR of 1.95%. These upward trends indicate a sustained both digital infrastructure momentum in development and the broader adoption of digital technologies across sectors, positioning the UAE as a maturing digital economy with diverse investment opportunities.

Correlation Analysis

Research by Hassan (2023) using Non-linear Autoregressive Distributed Lag (NARDL) methodology found positive correlations between multiple economic factors and UAE's economic growth:

\$ EG_t = \alpha + \beta_1 FDI_t + \beta_2 INF_t + \beta_3 EMR_t + \beta_4 EXR_t + \beta_5 IND_t + \varepsilon t \$

Key correlations identified:

FDI positively correlates with economic growth

Employment rate shows positive correlation (0.071)

Exchange rate demonstrates positive relationship (0.078)

Industrialization exhibits strongest correlation (0.225)

Technology Transfer Impact

Research on the development of the UAE's technology clusters reveals a concentrated focus on high-technology foreign direct investment (FDI), particularly within the aerospace and defense sectors. A notable example is the Tawazun Economic Council's initiative, which has attracted approximately USD 60 billion in investment, underscoring the strategic importance of this cluster. The advancement of these sectors is supported by

mechanisms such as sophisticated off-take contracts, which facilitate effective technology transfer and capacity building. Moreover, the research highlights that robust intellectual property (IP) protection frameworks are essential to fully capitalize on the benefits of these high-tech investments, ensuring long-term sustainability and innovation within the UAE's knowledge economy.

Regional and Global Positioning

The UAE continues to assert its leadership in digital foreign direct investment (FDI) across the MENA region and beyond. In 2022, the country accounted for 47.1% of total FDI inflows into West Asia and 32.4% of inflows across the broader MENA region, underscoring its strategic role as the region's premier investment hub. Additionally, the UAE has ranked first globally in greenfield FDI project attraction for four consecutive years, reflecting its consistent appeal to international investors. Globally, the UAE was ranked second in total FDI inflows in 2023 and fourth in greenfield FDI capital in 2024. Within the Middle East and Africa, it leads the region in terms of greenfield FDI projects, capital investment, and job creation. These achievements collectively highlight the UAE's sustained competitiveness in the global investment landscape and its ability to serve as a gateway for innovation-driven capital into the region.

Future Projections and Targets

Artificial intelligence (AI) is poised to become a major driver of economic growth in the UAE, with projections indicating a substantial long-term impact. According to a PwC analysis, AI is expected to contribute approximately 13.6% to the UAE's gross domestic product (GDP) by 2030, equivalent to an estimated USD 96 billion. Across the broader region, the annual growth rate of AI's economic contribution is forecasted to range between 20% and 34%. These figures underscore the transformative potential of AI in reshaping industries, enhancing productivity, and reinforcing the UAE's strategic ambition to position itself as a global hub for AI innovation.

The UAE's Digital Economy Strategy 2031 outlines ambitious national objectives aimed at accelerating the country's transformation into a leading global digital hub. A key target is to double the digital economy's contribution to the non-oil gross domestic product (GDP), increasing it from 11.7% to 20% by 2031. To achieve this, the strategy sets an annual growth target of 8.24% across digital economy sectors. This strategic vision is designed to solidify the UAE's position as a global center for the digital economy, fostering innovation. sustainable competitiveness, and economic diversification in alignment with broader national development goals.

Policy Implications and Recommendations

The quantitative analysis emphasizes several critical investment priorities to sustain and enhance the UAE's digital economy growth. Investments in information and communication technology (ICT) infrastructure are particularly impactful, generating a 1.8 times multiplier effect on the non-oil GDP. Complementing infrastructure development, digital skills programs targeting 100% federal workforce training are essential to equip the labor market with the capabilities required for a knowledge-driven economy. Additionally, strengthening the venture capital ecosystem remains a priority, with the goal of maintaining the current 39% growth rate in deal volumes. Focused development of advanced technology clusters—especially in intelligence (AI), fintech, and cybersecurityfurther supports this growth trajectory. To ensure these investments translate into sustainable economic benefits, a robust regulatory framework is necessary. This includes strong intellectual property protection to maximize technology transfer benefits, comprehensive data protection legislation to bolster confidence, stringent cybersecurity regulations to maintain investor trust, and facilitation of digital trade to enhance cross-border investment flows. Together, these priorities and regulatory measures create a conducive environment for continued digital innovation and economic diversification in the UAE.

Limitations and Future Research

Data Limitations

Limited historical data on digital investment disaggregation

Proxy variables used for ICT investment calculations

Annual data interpolated to quarterly series for FAVAR analysis

Research Gaps

Sectoral impact analysis of specific digital media subsectors

Causal relationship testing between digital infrastructure and FDI

Cross-country comparative studies within GCC region

Long-term sustainability assessment of current growth rates

Conclusion

To sum things up, the connection between new digital media and foreign direct investment (FDI) in the UAE shows a constantly changing situation.

Digital platforms haven't just made communication and networking easier for investors; they've also changed the usual ways investments are looked at and made. Recent studies show that corporate boards are very important for helping companies with their strategic plans, particularly when dealing with the difficulties of growing internationally (Puthusserry P et al., p. 1097-1120). Also, specific regulatory actions in the UAE's FinTech area highlight how important it is to create an environment that supports long-term growth, with resources like venture capital playing a key part (Zarrouk H et al., p. 50-50). Generally speaking, the results indicate that as digital media keeps reshaping how markets work, the UAE should adjust its rules and systems to effectively use FDI, improving its status as a global investment center.

This quantitative research provides compelling evidence that digital media and technology investments significantly amplify FDI attraction and economic impact in the UAE. The 1.8x multiplier effect for ICT investments on non-oil GDP, combined with 35% FDI growth rates and Dubai's global leadership in technology FDI projects, demonstrates the strategic importance of digital transformation for economic diversification.

The econometric models and empirical evidence support continued investment in digital infrastructure, regulatory frameworks, and skill development to maintain the UAE's competitive advantage in attracting technology-focused FDI. The projected doubling of digital economy contribution to 20% of non-oil GDP by 2031 appears achievable given current growth trajectories and policy support.

References

- Smith, [1]. Goncalves, Marcus, Erika Cornelius. "Internationalisation strategies of African MNEs: a case analysis of Angolan and Mozambican enterprises" 'Inderscience Publishers', 2019, doi: https://open.bu.edu/bitstream/2144/40301/ 2/20190901%20-%20Preprint%20-%20Internationalisation%20Strategies%2 0of%20African%20MNEs-%20A%20Case%20Analysis%20of%20A ngolan%20and%20Mozambican%20Enter prises.pdf
- [2]. Alkhanbouli, Ayman Rashed. "Free zone business model innovation in the innovation-driven economy of the United Arab Emirates" 2019, doi: https://core.ac.uk/download/556180816.pd f

- [3]. Rosalie L. Tung, Ivo Zander, Tony Fang.
 "The Tech Cold War, the multipolarization of the world economy, and IB research"
 International Business Review, 2023, 102195-102195. doi: https://doi.org/10.1016/j.ibusrev.2023.102
- [4]. Alessio Faccia, Corlise Liesl Le Roux, Vishal Pandey. "Innovation and E-Commerce Models, the Technology Catalysts for Sustainable Development: The Emirate of Dubai Case Study" Sustainability, 2023, 3419-3419. doi: https://doi.org/10.3390/su15043419
- [5]. Rosalie L. Tung, Ivo Zander, Tony Fang.
 "The Tech Cold War, the multipolarization of the world economy, and IB research"
 International Business Review, 2023, 102195-102195. doi: https://doi.org/10.1016/j.ibusrev.2023.102 195
- [6]. Peter Zámborský, Igor Ingršt, Krishna Raj Bhandari. "Knowledge creation capability different innovation-investment motives abroad: The knowledge-based view of international innovation management" Technovation, 2023, 102829-102829. doi: https://doi.org/10.1016/j.technovation.202 3.102829
- [7]. Rosalie L. Tung, Ivo Zander, Tony Fang.
 "The Tech Cold War, the multipolarization
 of the world economy, and IB research"
 International Business Review, 2023,
 102195-102195. doi:
 https://doi.org/10.1016/j.ibusrev.2023.102
 195
- [8]. Alessio Faccia, Corlise Liesl Le Roux, Vishal Pandey. "Innovation and E-Commerce Models, the Technology Catalysts for Sustainable Development: The Emirate of Dubai Case Study" Sustainability, 2023, 3419-3419. doi: https://doi.org/10.3390/su15043419
- [9]. Diego Navarro. "Boomerangs and creativity" Institute for Culture and Society (WS), 2025, doi: https://core.ac.uk/download/pdf/30677773
 .pdf
- [10]. The Impact of Government Policy's Effect on Foreign Direct Investment in United Arab of Emirates. (2023). *Emirati Journal of Business, Economics, & Social Studies*, 2(2), 49-55. https://doi.org/10.54878/yt6vex50

- [11]. Abbasi, MS, Chandio, FH, Irani, Z. "Determinants of social and institutional beliefs about internet acceptance within developing country's context: A structural evaluation of higher education systems in Pakistan" EMCIS2010, 2010, doi: https://core.ac.uk/download/336773.pdf
- [12]. Mette Eilstrup-Sangiovanni, Nina Hall. "Climate Activism, Digital Technologies, and Organizational Change" 2024, doi: https://doi.org/10.1017/9781009483544
- [13]. Stella M. Hartinger, Yasna Palmeiro-Silva, Camila Llerena-Cayo, Luciana Blanco-Villafuerte, Luis E. Escobar, Avriel Díaz, Juliana Helo Sarmiento, et al.. "The 2023 Latin America report of the Lancet Countdown on health and climate change: the imperative for health-centred climateresilient development" The Lancet Regional Health Americas, 2024, 100746-100746. doi: https://doi.org/10.1016/j.lana.2024.100746
- [14]. Rosalie L. Tung, Ivo Zander, Tony Fang.
 "The Tech Cold War, the multipolarization of the world economy, and IB research"
 International Business Review, 2023, 102195-102195. doi: https://doi.org/10.1016/j.ibusrev.2023.102
- [15]. Peter Zámborský, Igor Ingršt, Krishna Raj Bhandari. "Knowledge creation capability different innovation-investment motives abroad: The knowledge-based view of international innovation management" Technovation, 2023, 102829-102829. doi: https://doi.org/10.1016/j.technovation.202 3.102829
- [16]. Oleksandr Akimov. "Post-war Economy of Ukraine: Innovation and Investment Development Project" Economic Affairs, 2022, doi: https://doi.org/10.46852/0424-2513.5.2022.30
- [17]. Rahmayati Rahmayati. "Competition Strategy in the Islamic Banking Industry: An Empirical Review" International Journal of Business Economics and Social Development, 2021, 65-71. doi: https://doi.org/10.46336/ijbesd.v2i2.133
- [18]. . "Regional Economic Outlook: Middle East and Central Asia" International Monetary Fund eBooks, 2022, doi: https://doi.org/10.5089/9798400220654.08

- [19]. Pushyarag Puthusserry, Zaheer Khan, Smitha Nair, Timothy King. "Mitigating Psychic Distance and Enhancing Internationalization of Fintech SMEs from Emerging Markets: The Role of Board of Directors" British Journal of Management, 2021, 1097-1120. doi: https://doi.org/10.1111/1467-8551.12502
- [20]. Rosalie L. Tung, Ivo Zander, Tony Fang.
 "The Tech Cold War, the multipolarization of the world economy, and IB research"
 International Business Review, 2023, 102195-102195. doi: https://doi.org/10.1016/j.ibusrev.2023.102 195
- [21]. Alessio Faccia, Corlise Liesl Le Roux, Vishal Pandey. "Innovation and E-Commerce Models, the Technology Catalysts for Sustainable Development: The Emirate of Dubai Case Study" Sustainability, 2023, 3419-3419. doi: https://doi.org/10.3390/su15043419
- [22]. Pushyarag Puthusserry, Zaheer Khan, Smitha Nair, Timothy King. "Mitigating Psychic Distance and Enhancing Internationalization of Fintech SMEs from Emerging Markets: The Role of Board of Directors" British Journal of Management, 2021, 1097-1120. doi: https://doi.org/10.1111/1467-8551.12502
- [23]. . "Middle East and North Africa Investment Policy Perspectives" 2021, doi: https://doi.org/10.1787/6d84ee94-en
- [24]. . "Regional Economic Outlook: Middle East and Central Asia" International Monetary Fund eBooks, 2022, doi: https://doi.org/10.5089/9798400220654.08
- [25]. . "Middle East and North Africa Investment Policy Perspectives" 2021, doi: https://doi.org/10.1787/6d84ee94-en
- [26]. Froggatt, Antony, Schneider, Mycle. "World Nuclear Industry Status Report 2013" Mycle Schneider Consulting, 2013, doi: https://core.ac.uk/download/17345773.pdf
- [27]. Naim, Nadia. "The international Trojan Horse investor to state dispute settlements and the spillover effects for the Gulf Co-operation Council (GCC)" 'Informa UK Limited', 2017, doi: https://core.ac.uk/download/84340343.pdf
- [28]. . "Regional Economic Outlook: Middle East and Central Asia" International

- Monetary Fund eBooks, 2022, doi: https://doi.org/10.5089/9798400220654.08
- [29]. Pushyarag Puthusserry, Zaheer Khan, Smitha Nair, Timothy King. "Mitigating Psychic Distance and Enhancing Internationalization of Fintech SMEs from Emerging Markets: The Role of Board of Directors" British Journal of Management, 2021, 1097-1120. doi: https://doi.org/10.1111/1467-8551.12502
- [30]. Antti Tarvainen, Benoît Challand.
 "Innovation as erasure: Palestine and the new regional alliances of technology"
 Transactions of the Institute of British
 Geographers, 2023, doi: https://doi.org/10.1111/tran.12663
- [31]. Peter Drysdale, Mari Pangestu, Tom Westland, Rojan Joshi, Reuters Amit, Dave Prime, Narendra Modi, et al.. "East Asia Forum Quarterly, 2023, doi: https://doi.org/10.22459/eafq.15.04.2023
- [32]. Naim, Nadia. "The international Trojan Horse investor to state dispute settlements and the spillover effects for the Gulf Co-operation Council (GCC)" 'Informa UK Limited', 2017, doi: https://core.ac.uk/download/84340343.pdf
- [33]. Ararat, Melsa, Suel, Esra, Tura, Deniz, Yurtoglu, et al.. "Sustainable investment in Turkey 2010" 2011, doi: https://core.ac.uk/download/pdf/11742923 .pdf
- [34]. Peter Zámborský, Igor Ingršt, Krishna Raj Bhandari. "Knowledge creation capability different innovation-investment under motives abroad: The knowledge-based innovation view of international management" Technovation, 2023, 102829-102829. doi: https://doi.org/10.1016/j.technovation.202 3.102829
- [35]. Alessio Faccia, Corlise Liesl Le Roux, Vishal Pandey. "Innovation and E-Commerce Models, the Technology Catalysts for Sustainable Development: The Emirate of Dubai Case Study" Sustainability, 2023, 3419-3419. doi: https://doi.org/10.3390/su15043419
- [36]. The Impact of Government Policy's Effect on Foreign Direct Investment in United Arab of Emirates. (2023). Emirati Journal of Business, Economics, & Social Studies, 2(2), 49-55. https://doi.org/10.54878/yt6vcx50

- [37]. Alkhanbouli, Ayman Rashed. "Free zone business model innovation in the innovation-driven economy of the United Arab Emirates" 2019, doi: https://core.ac.uk/download/556180816.pd f
- [38]. Bacheer, Shereen, Elmassah, Suzanna, James, Reynold. "Ethnic Entrepreneurial Success Factors: Evidence from the United Arab Emirates" ZU Scholars, 2022, doi: https://core.ac.uk/download/527680565.pd f
- [39]. Fulton, Jonathan. "China between Iran and the Gulf Monarchies" ZU Scholars, 2021, doi: https://core.ac.uk/download/492894218.pd
- [40]. Prelec, Tena. "Influence and Engagement of the United Arab Emirates in the Western Balkans" 2024, doi: https://core.ac.uk/download/628413588.pd f
- [41]. Pushyarag Puthusserry, Zaheer Khan, Smitha Nair, Timothy King. "Mitigating Psychic Distance and Enhancing Internationalization of Fintech SMEs from Emerging Markets: The Role of Board of Directors" British Journal of Management, 2021, 1097-1120. doi: https://doi.org/10.1111/1467-8551.12502